



Business Against Crime
South Africa

An Overview of Violent Organized Crime

Business Against Crime South Africa
July 2009

Background to BACSA

- ❑ BACSA is a not-for-profit (Section 21) company formed in 1996 following a request by Government through then President Mandela
- ❑ BACSA has since its establishment supported Government in the fight against crime
- ❑ BACSA represents a large portion of the Business sector with its Board comprising of business leaders from industry, commerce and the office bearers from BUSA, BLSA and the BBWG
- ❑ BACSA is funded by the business community and serves as the conduit through which business support is mobilised to support government
- ❑ BACSA has developed a close relationship with government in the fight against crime built on a foundation of mutual trust and respect



Vision

One of Government's strategic partners in leveraging a rapid and substantial support and influence government to reduce crime to enable a safe and secure South Africa

Mission

- ❑ To support and influence Government to rapidly and substantially reduce the levels of crime in South Africa by:
 - Understanding and contributing towards Government's overarching strategic objectives and priorities
 - Developing appropriate business skills to enhance structures, organisation, systems and processes of Government
 - Assisting Government in project implementation
 - Transferring business and process skills in relation to governance, management and leadership
 - Mobilising business to enhance practices to combat crime

Current Initiatives

- ❑ Criminal Justice Review
- ❑ Theft of Non Ferrous Metals
- ❑ Violent Organised Crime
 - Residential Robberies
 - Vehicle Hijackings
 - Business Robberies



Trio Crimes



Trio Crimes - Approach in a nutshell

- **Effective Crime Detection**
(Crime scene management, Forensics, Investigations, Prosecution and Incarceration)
- **Enhanced Visible Policing**
(Intelligence-driven, roadblocks, stop & searches, saturation patrols, etc.)
- **Rapid and coordinated response to Trio Crimes**
(Operations Centres, Private Security Alignment, mobilization of all agencies)
- **Tackle the markets**
(Intelligence driven, focus on cell-phones, jewelry, vehicles)
- **Organized business alignment**
(Information sharing, business risk management and getting own house in order)
- **Promoting awareness and mobilizing the communities**



Specific business initiatives

- ❑ BAC SA serves as the business ‘facilitator and coordinator’ with respect to VOC initiatives;

- ❑ BAC SA has mobilized the various business sectors affected by Trio Crimes;

- ❑ The core overarching focus of business initiatives are:
 - To provide information and other support to SAPS’ efforts to deal with Trio Crimes;
 - To get business’ own house in order;
 - To provide specialist expertise and support in identified areas of need.

Business capabilities overview

Anti Crime capacity	Capability (VOC related)	Sectors and Associations
Dedicated resources and infrastructure	<ul style="list-style-type: none"> ✓ Crime pattern analysis; ✓ Consequence Management; ✓ SMS alerting; ✓ Industry threat analysis; ✓ SAPS Interface – JOCs; ✓ Industry liaison 	<ul style="list-style-type: none"> ✓ SABRIC – Banking and CIT; ✓ CGCSA – Retail (FMCG); ✓ SAPIA – Petroleum; ✓ SACSC/SAPOA – Shopping Centres; ✓ CASA – Casino Industry; ✓ SA Post Office
Dedicated capacity only	<ul style="list-style-type: none"> ✓ Industry liaison ✓ SAPS Interface - JOCs 	<ul style="list-style-type: none"> ✓ TSI – Tourism; ✓ Diamond & Jewellery Ind – Diamond & Jewellery industry ✓ SAIA – Insurance (short term).
Limited capacity	<ul style="list-style-type: none"> ✓ Industry liaison only when consulted 	<ul style="list-style-type: none"> ✓ Restaurants Assoc.; etc.



BAC SA Projects: SAPS & NPA Operations support

Projects	Objectives & Scope
Private Security Alignment	Operational alignment of the Private Security at Cluster and Police Station level to support SAPS operations, with a focus on Trio Crimes
National Joint Operations Centre (NATJOC)	Integrated SAPS/Business NATJOC
JOCOMs and Business information sharing	Establishing appropriate provincial Joint Operations Centres which enable business information sharing and SAPS resource mobilization
Crime Management Centres and War Rooms, and Trio Task Teams	Institutionalization of Crime Management Centres and War Rooms at Provincial and Cluster levels in high risk provinces
Technology innovations (Automatic Number Plate Recognition & others)	Providing an enabling framework for the roll out of the ANPR support system and the application of the system in high risk areas across the country

BAC SA Projects: Business' house in order

Projects	Objectives & Scope
Business Crime Risk and Security Management	The creation and implementation of appropriate crime prevention standards across the business sector
Cash Management Security & Standards	The creation of a self regulatory framework and management mechanisms for the core of the cash management system (i.e. the banking and CIT sectors) with a view to reducing risks of cash robberies
Small Business Robberies	Formulating preventative approaches for the small business sector to mitigate risks of crime
Reduce Markets for stolen goods	Limit the markets for the disposal of stolen goods: Cell Phones, Vehicles, etc.
Vehicle Wreck Management	The formulation and implementation of industry protocols with a view to reducing the illegal cloning of written off vehicles with stolen or hijacked vehicles

BAC SA Projects: Requested SAPS capacity building

Projects	Objectives & Scope
Gauteng SAPS 10 111 Operations Centres	The sustainable improvement in the service delivery of the SAPS Gauteng 10111 Operational Centre
SAPS Vehicle Fleet Management	The improvement of the management of the SAPS vehicle fleet
SAPS Forensic Science Training Unit	The creation of a pilot Forensic Science Mobile Training Unit for the in-situ training of SAPS members across the country
SAPS Capacity Building	The improvement of government's service capabilities through on-the-job training
Legislative improvements	The improvement of current legislation and regulations – Second Hand Goods Act
Border Control	Clarification of the value adding potential of the business sector support to national border control initiatives



BUSINESS ROBBERIES



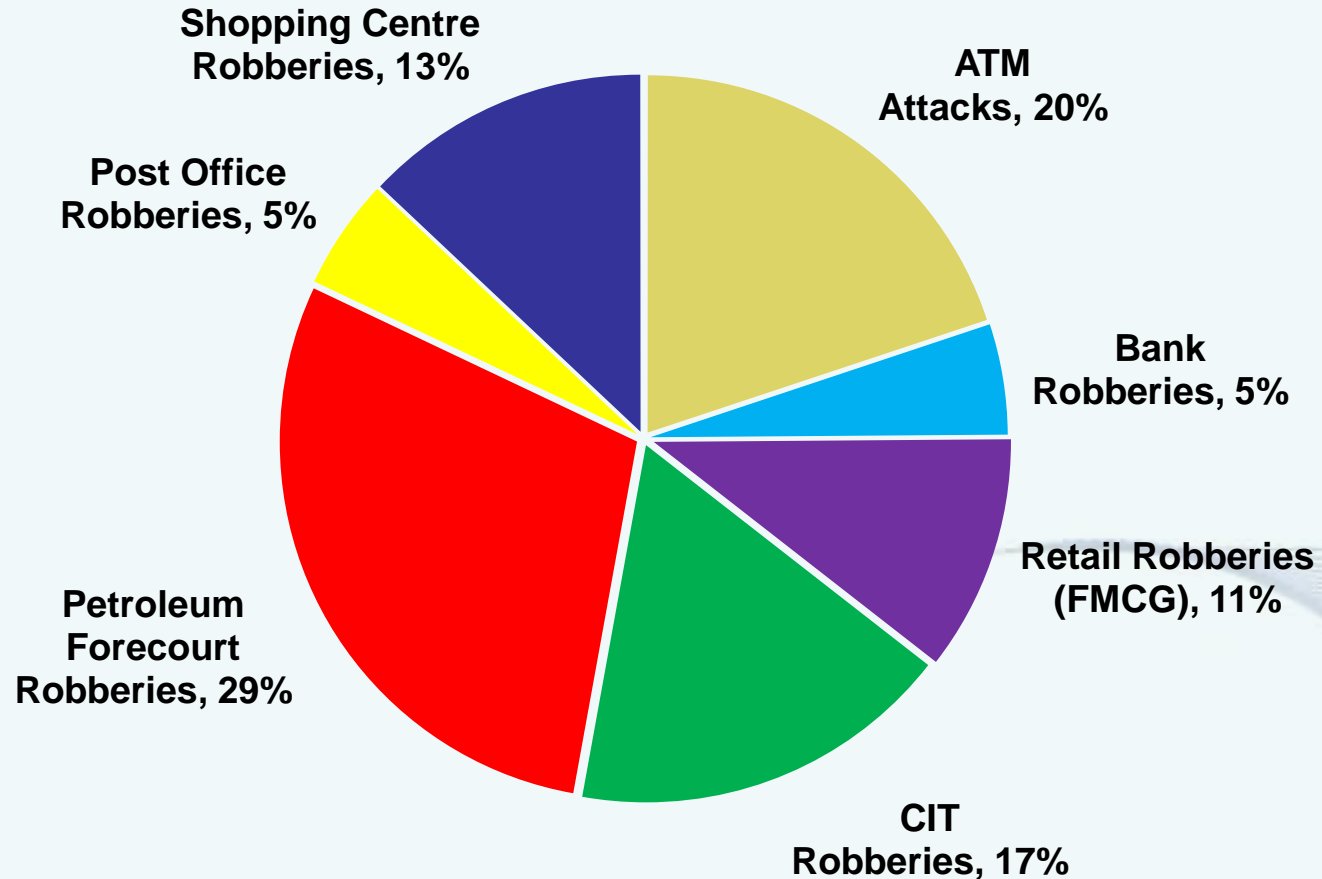
Business sector view of Business Robberies

- ❑ Robberies of the formal business sector (BAC SA coordinated) is approximately 25% of total Business Robberies reported to the SAPS
- ❑ Formal business robberies are typically carried out by organized networks of criminals
- ❑ There is not an infinite pool of organized robbers
- ❑ Crime networks operate across sectors – requiring holistic response by SAPS (Note: Petroleum Robberies)
- ❑ Some of these suspects operate nationally, and even across borders, and relocate their operations based on risk and opportunity



Business sector view of Business Robberies

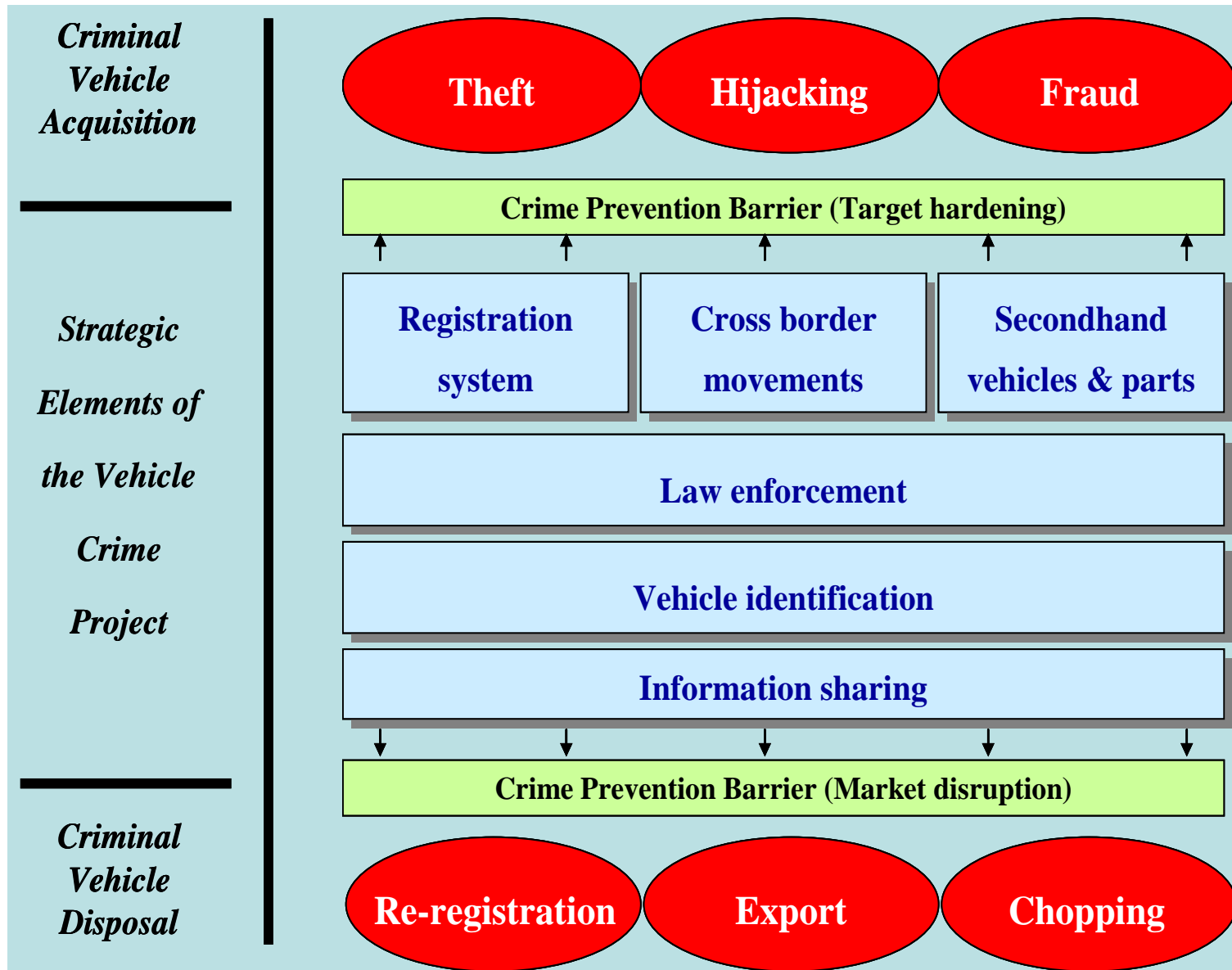
Business Robberies overview



VEHICLE ROBBERIES

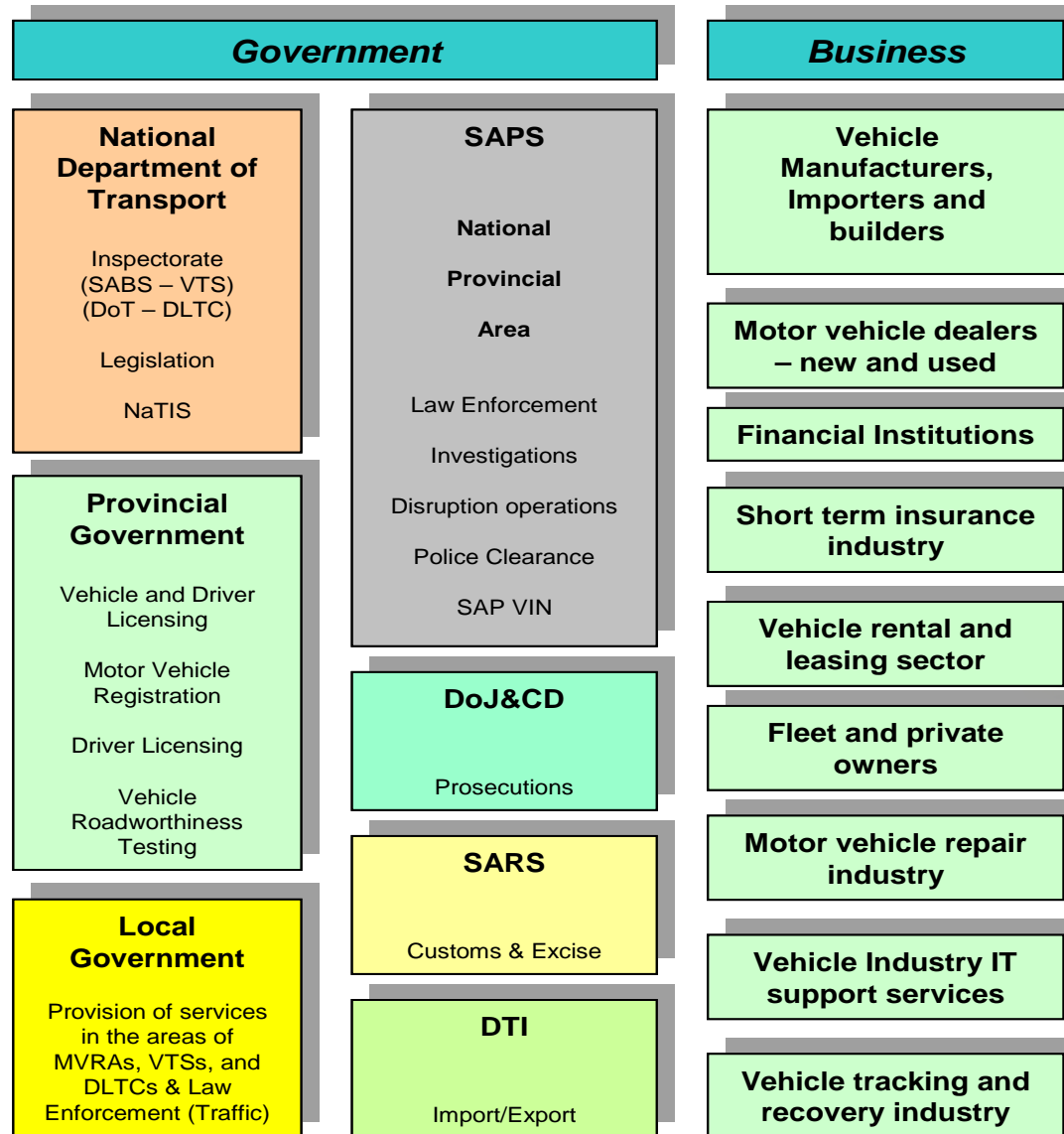


Vehicle Crime Project overview



Stakeholder involvement

Schematic overview of the motor vehicle and driver management system interdependencies



Vehicle Robberies focus areas

- ❑ ANPR Technology deployment
- ❑ Specialist investigations support (SAPS, SIU)
- ❑ Application of Microdot Technology to new vehicles
- ❑ Destroying the market:
 - Registration office improvement programme
 - Vehicle Wreck Management
 - Second Hand Goods Act



Honeydew Initiative



Methodology

- To create a partnership between
 - SAPS
 - Business
 - Community
- To achieve
 - A reduction in trio crime
 - The prevention of crime
 - Raising public confidence
 - Increase detection, arrest and prosecution rate
 - Create a sustainable and replicable model



Approach

- ❑ Effective crime detection and prevention
- ❑ Rapid and coordinated response
- ❑ Organised business alignment
- ❑ Community awareness and mobilisation
- ❑ Dedicated investigation and prosecution



Issues

Task Team



**50 witnesses called
17 arrived**



Background - Honeydew

- Courts
 - Randburg and Roodepoort
- Station sectors
 - Zandspruit (including Cosmo City, North Riding and Northgate)
 - Randparkridge (including Bromhof, Boskruin and Randparkridge)
 - Weltevreden Park (including Weltevreden Park, Alans Neck and Panorama)
 - Sector 4 (including Ruimsig, Strubensvally, Little Falls, Wilgeheuwel, and Clearwater Mall).
- No holding cells
- No identification facilities



Private Security Alignment

- ❑ This initiative entails the alignment of private security companies with the police
- ❑ It is implemented at cluster level
- ❑ It requires that only companies that is comply with requirements participate
 - Legislative requirements
 - Security staff re-vetted on a voluntary basis
 - Dedicated Radio Communication System
- ❑ Memorandum of Understanding
- ❑ Standard Operating Procedure
- ❑ Desk in the CMC



Successes

- ❑ The confiscation of R 1.8 million in drugs
- ❑ 4 suspects arrested for robbery at Checkers in Little Falls
- ❑ The arrest of 5 suspects for a residential robbery in Randpark Ridge
- ❑ The arrest of 3 suspects for robbery and attempted murder, the recovery of a stolen motor vehicle, as well as arrests related to a domestic violence incident and a housebreaking case
- ❑ The identification of an organised crime syndicate, where 50 credit cards, a number of blank Nedbank cards and a card-making machine were confiscated
- ❑ The death of a robber who was cornered a security company and then shot himself before being arrested; and
- ❑ A number of arrests linked to a syndicate involved in the theft of automatic gate motors

Additional Recourses

- ❑ The Honeydew Cluster consists of the following police stations:
 - Honeydew
 - Randburg
 - Roodepoort
 - Florida
 - Douglasdale

- ❑ There are 47 police vehicles available in the cluster

- ❑ The participating security companies have 191 vehicles operational in the Cluster

Community Participation

- ❑ Strengthen CPF
 - Community funding model
 - Trauma councillors and victim support
- ❑ Implementation of domestic watch
- ❑ Implementation of community patrolling program
- ❑ Community prosecution
 - Crime prevention by environmental design
- ❑ Implementation of household awareness programs
- ❑ Performance incentives for SAPS members
- ❑ Consequence managers for feedback to victims of crime
 - Business cards for detectives
- ❑ Mobilise retired legal practitioners to assist detectives



Business Participation

- ❑ Shopping Centres
- ❑ Petroleum Industry
- ❑ Private Security Alliance
- ❑ Press
- ❑ Tracking Companies
- ❑ Sector business forums
- ❑ Construction and builders
- ❑ Banks/SABRIC
- ❑ Technology partners



Stay Alert Campaign

- Multi Agency Communication Campaign designed to compliment “Operation Trio”
- The focus of the project is to:
 - Make victims of business/house robberies and hijackings alert to these crimes
 - Alert victims and communities as to how they can help and share information with SAPS
 - Ensure readiness of victims to testify in court
 - Provide tips on how to remain safe and be two steps ahead of the criminals



Roaming vehicle

Roaming
Vehicle

Operational model:

- 1 Operator/driver
- 10 SAPS members per shift with 2 vehicles as part of convoy

Expected outcomes/results:

- Typically processes an average of 4 000 registration numbers per day
- Capable of processing more than 5 000 registration numbers per hour
- Can be deployed in hotspot areas, parkades, etc.
- Suspicious vehicle hit rate - Average 1 / 1000 vehicles
- Suspicious vehicle hit rate - 1 / 500 in hotspot areas

Leasing option

- R 85 500 per month, all included
- R30 000 to equip SAPS/Metro vehicle



Roaming vehicle



Fouche Burgers (BACSA), MEC Bheki Cele, Jody Nair (BACSA) and Naeem Rahiman (BACSA).



1 of the KZN Department of Transport's ANPR vehicles.

Technology Enhanced Law Enforcement

- 5 million records checked from the start of the project (Dec 2007) (480 000 man days)

One BAC Roaming vehicle 1/10/2008 tot 22/09/2009

Type	Totals	1 Per 1000 Unique Scanned
Circulations	333	1251
False plates	79	5273
Unknown Address	16	26039
SAPS Hotlist	21	19839
Manual	13	32049
Sabric	7	59519
CGC	11	37876
Total	480	867

Total Scanned	523470
Unique Scanned	413368



Microdotting Technology



Explosion – Kroonstad 20 July 2009



Explosion – Kroonstad 20 July 2009



Explosion – Kroonstad 20 July 2009



Explosion – Kroonstad 20 July 2009



Explosion – Kroonstad 20 July 2009













remains





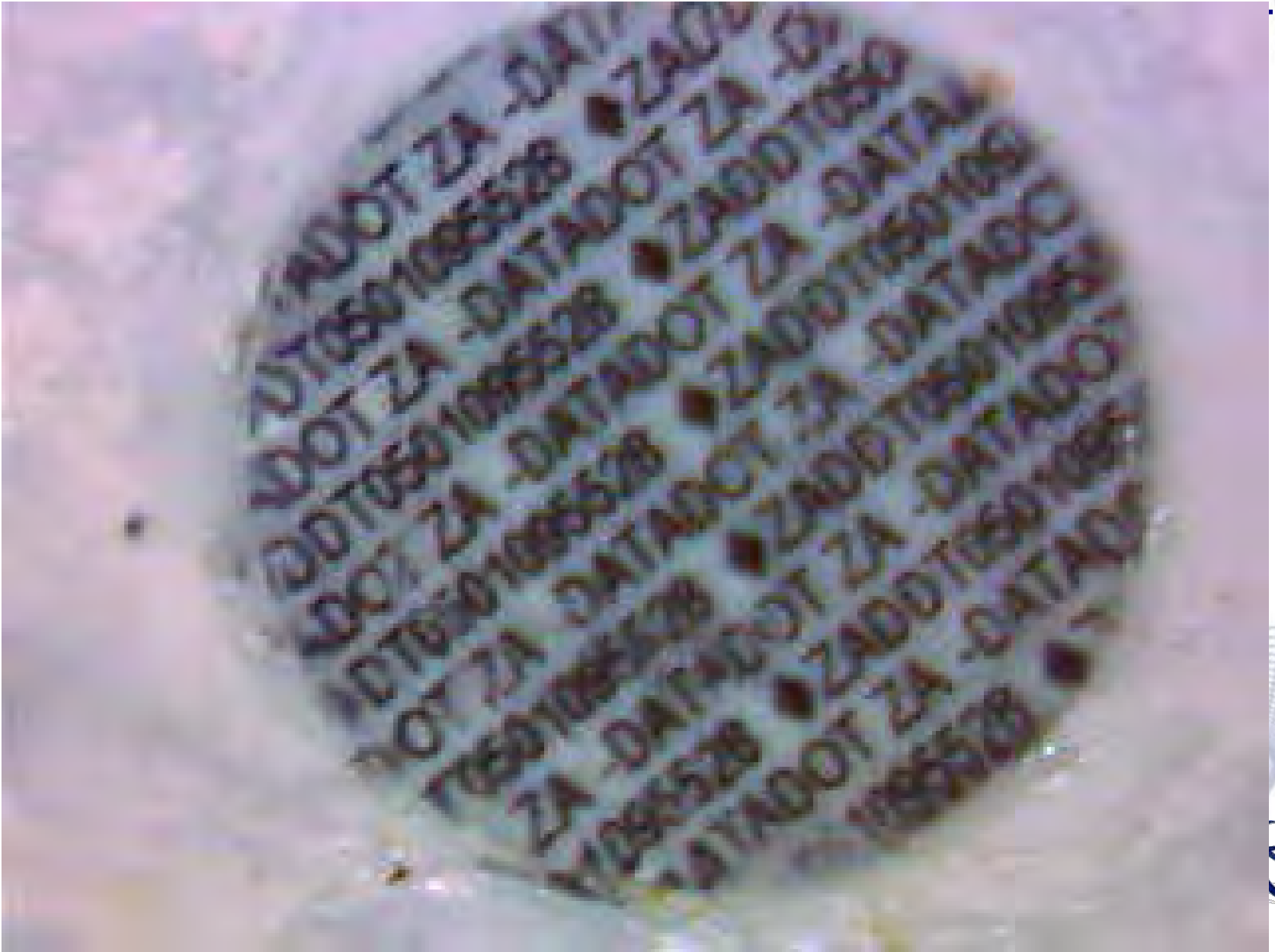
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Recoveri – Surviving Microdots Post Test



Datadot



Holomatrix – Veridot - Microdots Post Test



Impimpi - Surviving Microdots Post Test



Successes

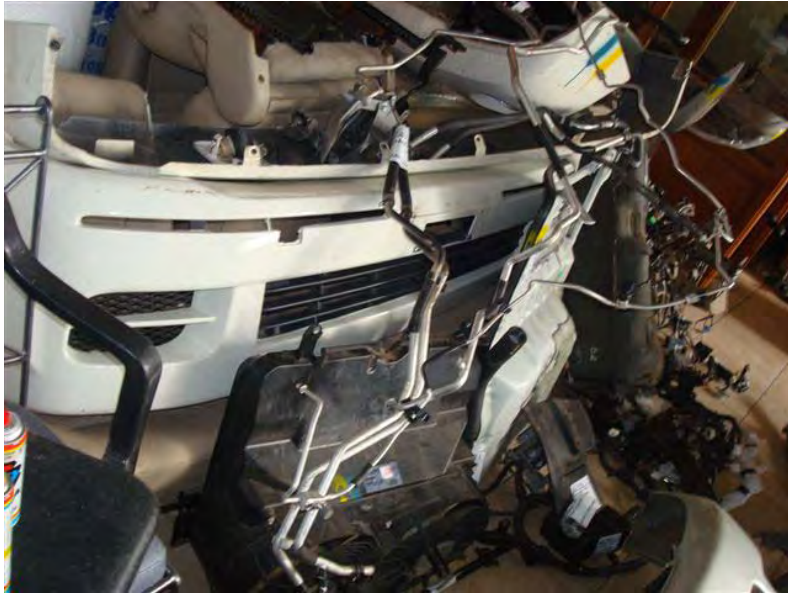
- ❑ All vehicles of models which are 100% microdotted have been identified by SAPS.
- ❑ More than 3,000 vehicles with microdots have been recovered. In more than 400 cases, the microdots were the only identifiers left on the vehicle.
- ❑ Chop shop successes:



Chop shop



Chop shop successes: Parts identified



Chop Shop successes: Parts not identified



Implementation in South Africa

- As at 31 May 2009, over 370,000 motor vehicles have been marked.
- This is mainly due to the leadership shown by:
 - Nissan SA – all vehicles as from October 2006
 - AVIS – all vehicles
 - BMW SA – all vehicles as from October 2007
 - SAPS – all vehicles as from April 2006
 - Toyota SA (with the Quantum minibus)
 - Support from SAVRALA
 - VESA



Way Forward - Microdotting

- ❑ All vehicles checked during Gauteng roll-call must be microdotted, if not already microdotted
- ❑ IPPP agreed to develop legislation for all police clearance and SAPVIN vehicles



End

Questions?

